

Pres. Kimball honors Miss Indians

Listen to your duly elected tribal leaders and stay with the majority who want independence, equality and full freedom for the Indian by peaceful means. Only these kinds of successes will be enduring."

President Kimball quoted from James A. Michener's book "The Centennial." The Indians in the book praised "This is our land. It was given to us for as long as the waters flow and the birds fly." He contrasted these words with those used in the scriptures, "Inasmuch as ye keep my commandments," he said that the Indians should remember that the land is given by the Lord on the condition "So long as the possessors of the land served the Lord faithfully and surely."

Speaking of the Indian's drive to obtain education, the President quoted the words of the song "Go My Son" by Arlene Nofchissey Williams. He praised the Indian Placement Program, which he said was instrumental in beginning. He said that most of the Indian students at BYU are here because of the Program. The percentage of Indian students who graduate is 20 per cent at BYU, and only four per cent in the national average.

He then spoke of the benefits to the Indians from Church services. He said that the leadership ability thus obtained is invaluable to the Indian people.

President Kimball was greeted by a spontaneous

burst of applause when he stepped up to receive the Tribe of Many Feathers' Elk Skin Award from Miss Indian BYU, Mildred Cody, and Arlene Nofchissey Williams. President Kimball smiled and posed with the girls while photographers crowded onto the stage.

Following the invocation given by Naomi Brokenleg in the Sioux language, the Indian Choir gave the opening song, a Navajo prayer song with an Athabaskan chant. The choir was dressed in their new white costumes which set off the dark skin and hair of the members.

Tony Schuerch, Indian Week chairman, introduced President Kimball. He told of a personal experience with the Prophet when he went into the Church Office Building "on the spur of the moment" to talk with the Prophet. Much to his surprise, he was ushered directly into his office without any questions asked. He said that he was very impressed that the President would take time to talk with him without an appointment.

In answer to Schuerch's remark that he was "white on the outside, but red on the inside," President Kimball said he sometimes wished he was brown. His remark elicited sounds of approval and amusement from the crowd.

President Kimball introduced himself to the Indian guests by telling of his close association in his

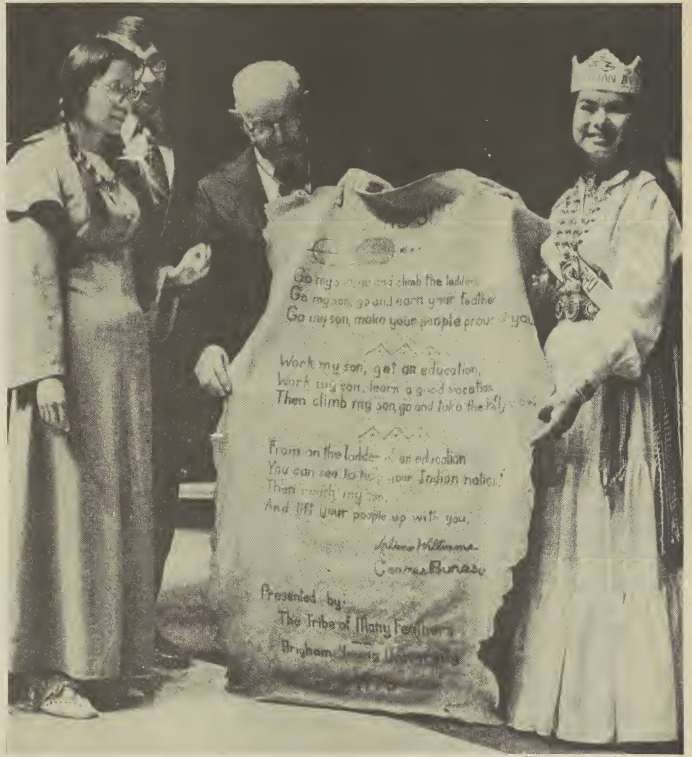
childhood years with the Indians of southern Arizona. He said that his father was a missionary among the Indians who taught his children to love and respect the Lamanites. In his patriarchal blessing he was told that he would be blessed in preaching the Gospel to the Lamanites.

After being called as an Apostle in 1943, President George Albert Smith called him to be "special leader of work for the Lamanites in 1945."

Following President Kimball's remarks, the Indian Choir rendered "I Need Thee Every Hour" with parts in different Indian languages. The benediction was given by William Nakai, the President of the Tribe of Many Feathers.

The LDS prophet appeared briefly at a meeting of the Brazilian - American Association after his address to the Indian Week audience. He listened to expressions of good will from representatives of the Brazilian and Argentine students after entering the room where everyone stood and sang "We Thank Thee O God For A Prophet," Sister Kimball then spoke, followed by President Kimball.

Members of the club then presented the President and his wife with gifts from South America. The Prophet left after the song "God Be With You" in Portuguese. The President will leave in the morning for Brazil where he will conduct an area conference.



President Spencer W. Kimball poses with Miss Indian BYU, Mildred Cody, as he receives the Tribe of Many Feathers Elk-skin Award. The elk-skin contained the words of the Indian song "Go My Son" that was written by Arlene Nofchissey Williams.

Chem professor named

By CRAIG THOMPSON
Universe Staff Writer

It happened 15 years ago, and according to this year's recipient, it came as a real surprise that it could happen again.

This was the response of Dr. Jerald S. Bradshaw, professor of chemistry, who was named Professor of the Year for 1974.

"I never thought that, being in chemistry, I would be recognized," Dr. Bradshaw said referring to another honor won by the Department of Chemistry last week. Dr. Rex Goates was selected to deliver this year's distinguished faculty lecture.

Being chosen professor of the year came as a "very pleasant surprise," Dr. Bradshaw said, "and I consider it a real honor."

"It's very exciting," said Dr. Bradshaw's wife, the

former Karen Louise Lee of Vernal, Utah. "It's nice to see other people recognize how near it is."

Married in the Logan Temple in 1954, the Bradshaws have two daughters, Donna, a student at Provo High School and Melinda, who is four years old.

Dr. Bradshaw received his B.S. from the University of Utah in 1955 and his Ph.D. from UCLA in 1963 in organic chemistry.

"We're delighted," said Dr. Eliot A. Butler, chairman of the Department of Chemistry. "It's very nice to see one who has had his eyes open to see that others are recognized, receive deserved recognition of his own," he said referring to Dr. Bradshaw.

A former bishop of the BYU Stake in Ward 4, Dr. Bradshaw is a member of the

Timpanogas Kiwanis Club and was named Professor of the Month for January 1974.

He was the National Academy of Science exchange professor of Ljubljana, Yugoslavia in 1972 and 1973.

He now serves as a commander in the Naval Air Corps and as ward stake in the Oak Hills Fourth Ward, Provo.

Dr. Bradshaw first learned he was the Professor of the Year at a surprise luncheon in the Skyroom Tuesday.

Told only that he was attending a luncheon with distinguished guests, Dr. Bradshaw's first response upon seeing his wife and several students was, "What's going on here?"

"You're kidding," he said when informed of the purpose of the gathering. "It never even entered my mind."

Speak-out Utah House approves lowering of legal age

Today's Speak-out in the Memorial Lounge, ELWC, at noon will deal with the feasibility of pass-fail grading in religion classes.

The forum's purpose is to get student input and also show students what has been done on this project through the year, according to ASBYU Pres. Reid Robinson.

Dr. Jeffrey K. Holland, dean of religious studies; Dr. Robert K. Thomas, BYU academic vice president; and Paul McKinnon, an organizational behavior student appointed to represent ASBYU, will answer questions and provide input.

Robinson said he sees this as "the place to go" if students want to express their ideas on the topic.

The Utah House of Representatives marked the 44th day of its 60-day session by passing a bill to give men equal rights with women.

The bill, approved Tuesday by a vote of 54-16, would make the legal age of majority for men 18, as it is now for women.

The bill's sponsor, Rep. David R. Nemelka, D-Salt Lake, said it will allow males to vote at age 18, to make contracts and to establish residency in the state, among other things which bills will get attention has been given to sifting committees in both houses.

The committees pick ten priority bills each day for floor action. A House spokesman remarked that the committee now becomes the focal point

making the age of majority for both sexes 18. California, Idaho, Arizona, Colorado and others have set the age at 18, and Wyoming has made it 19.

Nemelka said his bill does not deal with the legal drinking age in Utah, which is set by other laws at 21.

With 16 days left in the 1975 session, the legislature has over 650 bills waiting for action.

Standing committees in the House and Senate have been dissolved, and the job of deciding which bills will get attention has been given to sifting committees in both houses.

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A House spokesman

of lobbying, about two out of every three bills will never make it past the committees and onto the floor.

One class of bills that will be able to skip the sifting committees is the group of bills being prepared by the Joint Appropriations Executive Committee.

Those bills, some of the most important of the session, will go directly to the floor of the House and Senate.

The House will probably begin meeting on Saturdays soon, possibly starting this week, according to a House spokesman.

During the final week of the session the legislators may stay until 10 or 11 at night to finish their work before time runs out.

Plutitive tested in Y burgers Cambodian surrender near

HARRIS
Staff Writer

additive was placed in the meat used in campus meats, until September last year.

As an effort to keep the food safe, Cloward pointed out that the use of TVP in meat products is necessary.

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A federal law, which overrides state law, sets no regulation on the amount of meat extenders which may be used, said Lamar Losser, a compliance officer at the U.S. Department of Agriculture. Utah however, recommends no more than three-and-one-half per cent be used in ground beef.

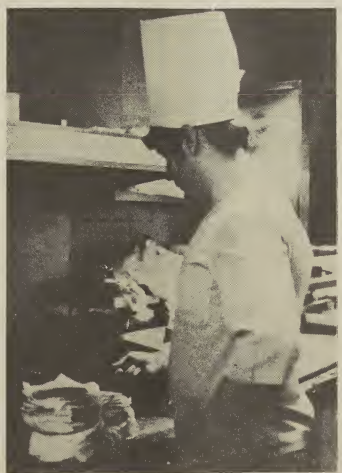
If meat extender is used in hamburger, it may not be labeled "burger," said Losser. The only requirement is that it must look like hamburger consistency.

Before experiments are conducted, Cloward said, there is a considerable amount of research done on the product. In the TVP started at 30 per cent, which was "too heavy." Then 28 per cent was tried which was also unsuccessful. Finally the right per cent was discovered at 15 to 18 per cent, said Cloward.

Written spot checks were conducted on five per cent of the students about how they liked their "quicksies" and other burgers. An additional five per cent were questioned by the management verbally.

"We felt we got the results we wanted," said Cloward.

Curtis said they had no complaints about BYU burgers during the period when TVP was being used.



Larry Bianchi, chef at the Cougar, grills hamburgers for another hungry BYU crowd during the noon rush.

if aid not quickly approved

WASHINGTON (AP) — President Ford told Congress today that if his request for \$222 million in military aid for Cambodia is not approved quickly "the government forces will be forced, within weeks, to surrender to the insurgents."

Secretary of State Henry A. Kissinger said shortly thereafter that a similar situation exists in South Vietnam.

He told a news conference that without some kind of long-range assistance the Saigon government cannot survive, a situation he maintained would devastate over half American foreign policy.

Kissinger said he favors an open-ended military aid program for South Vietnam. As for Cambodia, Kissinger said it is certain that government "must fall because it will run out of ammunition" unless Congress quickly approves additional aid.

He indicated the question of aid to Cambodia and

South Vietnam is only a matter of timing, saying the Phnom Penh government will fall immediately without aid, while Vietnam could survive longer.

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Inside today . . .

Elder LeGrand Richards urges students . . . to utilize growth opportunities while at college. See page 2.

Office of national drug firm to speak . . . Dr. William C. Wescoe helps head one of the largest firms in the nation. See page 3.

World news summarized . . . in Dateline. See page 4.

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Weather forecast

High clouds at times, otherwise clear through Thursday. Sunny day and cool night with continued haze today. Tonight, lows in mid-20s and highs near 50 with light winds.

Railroad consolidation faces early criticism

WASHINGTON (AP) — Criticism of a federal plan to consolidate financially ailing railroads in the Northeast and Midwest mounted Tuesday even though the plan had not been formally announced.

The governor of one state called the proposal a disaster that would lead to nationalization of the bankrupt railroads. A top official in another state said the plan would force closure of some manufacturing plants and increase unemployment.

Railroad consolidation

The plan, to be announced today by the U.S. Railway Association, would consolidate as many as seven railroads into one 15,000-mile freight rail system. About 6,200 miles of existing branch lines would be abandoned or subsidized by the states, sources say.

The plan is also expected to recommend that track on 17 routes between major cities be sharply upgraded to allow

the operation of high-speed passenger trains.

The proposal will call for separation of freight and passenger trains in the heavily traveled Northeast corridor between Washington and Boston to allow more efficient passenger service, sources said.

The plan also reportedly recommends Congress consider partial nationalization of the seven bankrupt lines, at least until the newly formed corporation is operating in the back to allow the federal government to upgrade the tracks, sources said.

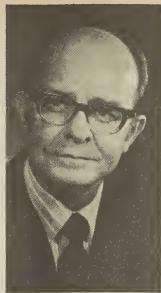
The plan to be proposed by USRA is the result of legislation passed by Congress in 1973 to save the massive Penn Central and other railroads in the Northeast and Midwest which are reorganizing under federal bankruptcy laws.

Other railroads

Other railroads expected to be included in the

consolidation are the Lehigh Valley, Lehigh and Hudson River, Reading, Ann Arbor, Central of New Jersey and the Erie Lackawanna.

The proposal is subject to public hearings and to review by Congress. The final plan could be sharply different from that proposed by USRA. The association was set up by Congress to establish a federal plan to revitalize the railroads.



Dr. William C. Wescoe... executive and educator

Drug firm board chairman will speak here Thursday

The chief officer in one of the nation's large drug firms will speak on campus Thursday.

Dr. William C. Wescoe, chairman of the board and chief executive officer of Sterling Drug, Inc., New York, N.Y., will be the speaker at the Executive Lecture Series in 377 ESTB at 4:10 p.m.

Wescoe earned his M.D. at Cornell University in 1944, and was a research fellow in Pharmacology there until 1948.

Since that time, he has served in numerous government and private medical capacities, and taught pharmacology at Cornell University Medical College and the University of Kansas, where he was the dean of the School of Medicine from 1952 to 1960; chancellor, from 1960 to 1969; and was made a life professor in 1969.

In addition, he is a trustee for several organizations, a director for three national

business concerns, and a member of several medically-related boards.

Club meetings planned by BYU activity groups

Club Notes

Final week! Sweaters 3/15

39 WEST

STOREKEEPERS FOR GENTLEMEN 38 WEST 200 NORTH PROVO

AUNO
Will meet Wednesday in 167 McKay Bldg. Don't forget our joint-cultural night with Chi Tri and Vaknohm. The Polynesians will entertain us. Also, this Sunday night is our Fireside with Samuel Hall. Lots of fun ahead!

BYU COMPUTER CLUB
Will meet Wednesday in 406 ESTB. Software section, hardware section and clock project meet Thursday in Digital Lab.

SPORTSWOMEN
Will meet today in 288 JKB. Important meeting this week at 7:15 p.m. We will discuss vital information and then all go together to Culture night at 8 p.m. in 266 McKay. The Polynesian club will entertain us. Basketball this Tuesday. Support our team!

Y-SQUARES
Will meet today in 179 JSB (Banquet Hall). Starts at 7 p.m. Refreshments will be served.

PREIDENT CLUB
Will meet today at 7:30 p.m. in MARB 456. The club will sponsor a film night on the techniques of dentistry. All wives and guests are invited.

SPORTSMEN
Will meet today in 384 ELWC. Come Wednesday to discuss upcoming ski trip. Sportsmen get into the bookstore and get your sportsmen shirts and wear them to the meeting today which begins at 7:30 p.m. in 384 ELWC.

SPORTS CAR CLUB
Will meet today at 9 p.m. in 388 ELWC. Plan for second slalom race of this semester at today's meet. The race will be Saturday at 10 a.m. in the stadium parking lot.

YAKHNOH
Will meet today. Our meeting will be a combined activity with Auno, Chi Tri, and Sportswomen. Polynesian night at 8 p.m. in 167 McKay with mandatory attendance. A short business meeting will follow for final plans for formal. Bring all late dues and fees. Remember TGIF, February 28.

YOUNGMEN
Will meet today in 375 ELWC. Special meeting—all members need to be in attendance. Last activity of pledge—also, all members who have not payed dues must do so this week.

LAW ENFORCEMENT ASSOCIATION
Will meet Thursday in 355 MSRB. Sign up for Drug Education Program with

county attorney and physical exam for police work. Thursday at 10 a.m. in 355 MSRB. Also nominations for new officers.

MILLER APTS.

ANNOUNCES Savings for Those Who Stay For SPRING AND SUMMER 4 to an Apartment (Spring & Summer)

12-MONTH SPECIAL AVAILABLE

MILLER I

GIRLS
SPRING and SUMMER \$40.00/Mo.
SPRING ONLY \$45.00/Mo.
12 M. CONTRACT \$51.50/Mo.
12 MO. IN ADVANCE \$47.50/Mo. \$570.00
377-9348
195 E. 600 N.

MILLER II

COED
SPRING and SUMMER \$41.50/Mo.
SPRING ONLY \$46.50/Mo.
12 M. CONTRACT \$53.50/Mo.
12 MO. IN ADVANCE \$600.00 or \$50.00/Mo.
377-3522
580 N. 100 E.

Now Signing Contracts

FACILITIES: 3 bed, 2 bath, indiv. desk, laundry facilities, storage for luggage, air cond. close to campus. Recreation facilities for both MILLER I and MILLER II including: basketball, ping pong, pool table, meeting room, color TV, patio area with barbecue fireplace, and regulation volleyball court.

COME JOIN US FOR '75-76

Program expanded to England

The first class in BYU's new Study Abroad Program to London, England, will begin June 23 and last until Dec. 18.

John B. Harris, associate professor of English and Scandinavian, said the London excursion will join three other Study Abroad Programs.

The Study Abroad Program already offers a study experience to Salzburg, Paris and Madrid, all of which last six months, according to Harris.

This will be an opportunity for interested students to witness and live in one of the centers of the western world and to experience how our own roots started, Harris said.

Most classroom study will be done on location. This gives students an opportunity to see and do things they normally just read about during normal classes in the U.S., he commented.

The professors for the London trip are Dr. John B. Harris, associate professor of English, Dr. Stanley A. Taylor, associate professor of political science and Victoria Richards Taylor, special assistant in music and art.

A.S.B.Y.U.

ACADEMICS

"Seek learning, even by study and also by faith."
D&C 88:118

BASKETBALL TICKET PICKUP

BYU - UTEP

SATURDAY, MARCH 1, 7:30 p.m.

Social Security Number

Last-Digit	Time
8-9	8:00- 9:30
0-1	9:30-11:30
2-3	11:30- 1:30
4-5	1:30- 3:30
6-7	3:30- 5:00

Pick Up Block Seating and Random Thursday in ELWC East Ballroom

PSYCHOLOGY SYMPOSIUM

Common conflicts between Psychology and and Mormon Theology discussed by two prominent L.D.S. psychologists,

Carlfred B. Broderick and Merritt H. Egan

THURSDAY, 10:00 am, Varsity Theatre

★ Orson F. Whitney Essay Contest ends Sat., Mar. 1st

MARCH PREVIEW:

Howard Baker-Senator of Tennessee

BYU geologists conducting study

The origin of geologic faulting and volcanic activity in southwest Utah is the subject of a National Science Foundation study being conducted by two BYU professors.

A grant of \$60,000 from the foundation is permitting Dr. Myron G. Best and Dr. W. Kenneth Hamblin, professors of geology at BYU, to continue an investigation begun ten years ago in the western Grand Canyon region.

"The studies, between St. George and Fillmore, involve extensive sampling of lava flows, aerial photography and detailed mapping on topographic maps," said Dr. Hamblin.

Determining the age of the lava samples will be performed in the laboratories of the U.S. Geological Survey in California by Dr. Dana Griffen, an alumnus of BYU. According to Dr. Hamblin, the dating of the lavas is to establish the production rate of lava.

As part of their effort to understand how faulting and volcanism fit into the world geologic framework, Dr. Best and Dr. Hamblin have

traveled extensively to study other areas of similar phenomena. Dr. Best has visited New Zealand, Australia and Japan. Dr. Hamblin has toured East Africa, the Near East, South America, Europe and Iceland.

According to Dr. Best, this type of continuing research has a very positive impact on the experiences of the students in their classes. "The excitement of making new discoveries rubs off onto others, and is instrumental in training of future geologists," said Dr. Best.

The first of the six areas of competition will be the fashion show on Friday and Saturday.

Because of limited space the contest will be closed to the public, Miss Fowler said.

Director to speak

A Physics and Astronomy Department lecture Friday will feature Dr. John Emmett of Lawrence Radiation Laboratories of Livermore, Calif.

Dr. Emmett, the director of the laser-fusion effort will talk on the problems and

BYU geologists, Dr. W. Kenneth Hamblin, left, and Dr. Myron G. Best, examine relief map of area of their research.

Institute offers open house for students in MPA today

Students interested in the Master of Public Administration degree offered by the Institute of Government Service are invited to attend an open house today from 9 a.m. to 5 p.m. in 347 ELWC.

MPA faculty and students will be present to answer questions in the last MPA open house of the semester at BYU.

Open house will be held at Utah State University on Friday and at Southern Utah State College on March 7.

Y Belle orientation

Belle of the Y orientation meetings are scheduled Wednesday from 7:30 until 9 p.m. in A170 JKB.

It is important for girls to know, according to Christine Fowler, chairwoman of the Belle committee, that a sponsor is not necessary in this contest.

Any girl who would be interested in competing for the Belle of the Y should attend and become familiar with the upcoming events, she said.

"There's no such thing as a free lunch."

It's a dull term, but something called the "public debt" has been piling up for years because our tax dollars haven't come close to paying for all the services and programs we've been demanding. In fact, just the annual interest charge on this debt recently hit a cool \$29 billion. Nevertheless, many politicians say, "Relax, Uncle Sam can simply print the money to cover the cost." Not so, as this story from The March Reader's Digest makes clear. For with skyrocketing prices people stopped buying. And now we've got recession. How to get out of the mess? Read on...

Reader's Digest

us. Government may print money, but this is only the symbol of wealth. Real wealth is the value of the goods and services produced by working men and women. It is their pay for making cars, houses, clothes, books, furniture and all the other myriad things we are accustomed to. Government depends upon this wealth that we create, and takes from each of us a portion of it through taxes and other revenues.

Last year we paid out \$35.4 billion in federal taxes. Unfortunately, the government not only spent all this money; it kept right on spending, doing out \$3.5 billion more than we gave it. And it has generally done the same for years—spending \$6.8 billion more than income in the five years 1970 through 1974 alone.

That is where the trouble starts—when we, as electors, allow government, often for individually persuasive reasons, to spend dollars it doesn't have. It goes into debt.

But government and the average citizen go into debt under different rules. Government is the dominant borrower in the market, both from individuals (mainly through selling savings bonds) and by depositing IOUs with banks, then writing checks against them. Result: We taxpayers have to pay various banks and other lenders some \$29 billion in yearly interest on the public debt.

And that's why we are in trouble. We pay all the government's bills, and we bear the burden of those hills

government incurs after our tax money has run out. We pay by selling out that secret tax that adds ten cents to a pound of bacon, \$5 to a pair of shoes, \$20 to an electric stove.

Now this is the part of inflation that most of us don't fully understand. How the government's indebtedness pushes up the prices of the things we buy.

It works this way: We can't print money to cover our own debts. The federal government, however, can, through a complex procedure called "monetary policy," the Federal Reserve creates dollars and transfers them to banks. The banks make loans from these new "assets." Thus, money is "pumped into the economy"—money that was originally nothing more than the figures on a Federal Reserve check; soon more currency has to be printed to cover the new dollars. Many of these dollars originate through bank loans of various kinds. They find their way into the economy through various commercial transactions. But who has established the need for these new dollars in the first place? We have—through the many things we ask government to "do" for us; through loans and grants to businesses, schools, research groups; through "aid" programs of all kinds. Remember, most of these dollars have not been earned by producing anything. They merely compete with our paycheck dollars for whatever goods and services we and others have produced. Result: The

oldest of economic laws takes effect. Money in motion makes things move. Available goods, prices rise—and inflation is upon us.

Okay. Everybody talks about it. Almost everybody feels it. But what can we do about it?

Certainly, increased productivity—each of us producing more for the dollars we earn—is one of the most effective counters to inflation. Many businesses and dedicated workers have performed amazing feats of productivity, enabling them to increase their wages and profits while cutting the price of their products to remain competitive.

But productivity increases cannot indefinitely make up for the steady cheapening of the dollar brought on by the government indulging legislative whims with more "thin air" money. It's time for some tough decisions in Washington. Decisions that will not be made unless citizens—businessmen, farmers, workers, housewives, pensioners—demand them and are willing to accept the sacrifices that must be made.

Particularly in times such as these, no one would deny the use of federal resources to take care of the truly needy. And to alleviate the rigors of recession, job programs and other relief may well be essential. But with additional costs, it is even more imperative that the rest of the budget

be kept under control so we do not wind up compounding the inflation which brought about the recession in the first place.

If we expect government to cut spending, however, we must cut our expectations of government. Businessmen seeking special treatment to pull them out of a hole dug by their own inefficiency must make do with their own resourcefulness. Special-interest groups must stop and consider the overall effects of their requests upon government, and thus upon inflation. Citizens must realize that government installations may close in their area. Because the money is not available, certain non-essential programs may have to be delayed or even discarded.

We, all of us, are trying to hold the line on spending at home, and we should expect government to do the same. We only fool ourselves if we think real progress can be made without getting the government's fiscal engine back in tune.

And remember, we are the government. That's why we can do something about inflation—if we have the sense to discipline ourselves and the ingenuity to get more out of the considerable human and material resources we already have.

For parents, write: Report Editor, The Reader's Digest, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 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3460, 3461, 3462, 3463, 3464, 3465, 3466, 3467, 3468, 3469, 3470, 3471, 3472, 3473, 3474, 3475, 3476, 3477, 3478, 3479, 3480, 3481, 3482, 3483, 3484, 3485, 3486, 3487, 3488, 3489, 3490, 3491, 3492, 3493, 3494, 3495, 3496, 3497, 3498, 3499, 3500, 3501, 3502, 3503, 3504, 3505, 3506, 3507, 3508, 3509, 3510, 3511, 3512, 3513, 3514, 3515, 3516, 3517, 3518, 3519, 3520, 3521, 3522, 3523, 3524, 3525, 3526, 3527, 3528, 3529, 3530, 3531, 3532, 3533, 3534, 3535, 3536, 3537, 3538, 3539, 3540, 3541, 3542, 3543, 3544, 3545, 3546, 3547, 3548, 3549, 3550, 3551, 3552, 3553, 3554, 3555, 3556, 3557, 3558, 3559, 3560, 3561, 3562, 3563, 3564, 3565, 3566, 3567, 3568, 3569, 3570, 3571, 3572, 3573, 3574, 3575, 3576, 3577, 3578, 3579, 3580, 3581, 3582, 3583, 3584, 3585, 3586, 3587, 3588, 3589, 3590, 3591, 3592, 3593, 3594, 359

Entertainment



The Daily Universe

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Y organist wins prize in contest

Rulon Christiansen of Orem, a graduate student in organ performance at BYU, recently won the regional collegiate organ contest at Albuquerque, N.M., sponsored by the Music Teachers National Association.

Christiansen was Utah State winner in November. As winner within the Southwestern Region, he is eligible to compete in the National Competition held in Denver on April 6 and 7. A contestant from each of the seven divisions in the country will be competing for cash awards.

Christiansen is a son of Mr. and Mrs. Ballard Christiansen. He is studying organ performance under the direction of Prof. J.J. Keeler, head of the Organ department at BYU. In 1973 he won the National Audition for organ of the National Federation of Music Clubs.

Percussionist to give recital

Graduate student Ken Hodges will present a percussion recital including marimba and euphone today at 8 p.m. in the Madsen Recital Hall, HFAC.

Hodges, a student of Harrison Powley, BYU assistant professor of music, will perform a variety of musical pieces including his own composition, "Spectrum."

Hodges will be assisted in his recital by clarinetist Dale Monson and trombonist Daniel F. Bachelder.

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Plans to bring some light to BYU in March by presenting a pillow concert featuring "Light."

Light will play pillow concert

By JON WEBB
Staff Writer

From the mission field a group of BYU students, the group "Light," will play a pillow concert in the Home Evening of the member Mike Jepsen while he and his wife, Billie, are in the field.

The group is planning to perform three years ago in the Home Evening of the member Mike Jepsen while he and his wife, Billie, are in the field.

Clans succeed

Scar nominations

By JON WEBB
Staff Writer

of "The Godfather, Part II" and producer and writer of "The Conversation." "He might also have won as director of 'The Conversation,'" said an Academy official, "except that the rules forbid a director competing with himself."

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9:00-11:00 - Room 349 ELWC
February 26, 1975

Channel 7's "Scene Seven," McLean said. The show is expected to be aired regionally March 17 or 24.

The music for the BYU filmstrip "I Need A Friend," is the work of "Light," as is the music for the movie "Grizzly Adams." After their work on the movie, Sun International, the producer, contracted "Light" to score its next two movies, "Monster of Sugar Swamp" and "Wilderness Man."

"Young people are getting the wrong philosophy from pop music," said Jepsen, commenting on the group's purposes and professional goals. "We try to be a missionary too," he said.

He said all performers in the group are members of the LDS Church and five are returned missionaries.

"We had to exercise a lot of faith and prayers about whether or not to go on with the group," said Jepsen. "We decided it was our mission. We feel that the Lord is behind us."

"We want to communicate in all mediums of popular music," said McLean. "Our music is like nothing you've ever heard. About the only thing you'll find in our music is a common denominator is that each song is a positive statement designed to make people feel good."

According to Morgan, tickets for the concert will go on sale March 3, for \$1.50 each.

Albert Finney of "Murder on the Orient Express," Dustin Hoffman of "Lenny," Jack Nicholson of "Chinatown" and Robert De Niro of "Taxi Driver."

Three "Godfather II" supporting actors won nods—Robert De Niro, Michael V. Gazzo and Lee Strasberg. Also competing are Fred Astaire for "The Towering Inferno" and Jeff Bridges of "Thunderbolt and Lightfoot."

Nominees for best actress of 1974: Faye Dunaway, "Chinatown"; Valerie Perrine, "Lenny"; and Gena Rowlands, "A Woman Under the Influence."

No nominees were present when the competitors were announced at the Hollywood headquarters of the Academy of Motion Pictures Arts and Sciences. More than 3,200 industry ballots were cast.

Winners from among the nominees will be announced during the annual awards presentation April 8 at the Los Angeles Music Center.

Nominees for supporting actress were: Ingrid Bergman, "Murder on the Orient Express"; Valentina Cortese, "Day for Night"; Madeline Kahn, "Blazing Saddles"; Diane Ladd, "Alice Doesn't Live Here Anymore"; and Talia Shire, "Godfather II."

"The Conversation," "Lenny" and "The Towering Inferno" were nominated for best picture, along with "Godfather II" and "Chinatown." "The Towering Inferno" was runner-up in the number of nominations, scoring eight.

In competition with Coppola for best direction are Roman Polanski, "Chinatown"; Francois Truffaut, "Day for Night"; Bob Fosse, "Lenny"; and John Cassavetes, "A Woman under the Influence."

Screenings of the nominated films begin Saturday, and voting will end March 22.

SHOT in the DARK

ASBYU Clubs and Organizations Office

invites **YOU** to the biggest party all year.

After the BYU- New Mexico basketball game Friday,

the Wilkinson Center will be open until 1 a.m. for a dance and 6 floors full of fun!

- 10 p.m. Dance in the ballroom -Graffiti Board Hootenany in Skyroom
- Newlywed game-Little Theater
- Dating game-3rd floor, Polynesian Room
- 10:30 Banana eating contest-Stepdown Lounge
- 10:45 Volkswagen Stuff-parking lot
- 11:00 Marshmallow eating contest-Cougar Eat
- 11:15 Hula hoop contest-dance floor
- 11:30 Arm and leg wrestling -Stepdown Lounge
- 12:00 TREASURE HUNT (\$25.00)
- 12:30 Dance ends, contest winners announced, trophies awarded

TICKETS: \$1.25 includes all activities \$1.00 for the dance

All Proceeds go to the **BYU Library Fund**

Organizations Office

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"CLOSE" COUNTS IN HORSESHOES -

About the only time you get credit for "almost" is when you're playing horseshoes. Your potential employer, for example, is looking for a college graduate, and is not likely to give much consideration to an "almost." Yet every year, scores of students, for one reason or another, withdraw from school when they are close to graduation. Others find themselves with just a few leftover hours of credit at the semester's end.

BYU Home Study has helped hundreds of students convert "almost" to "already," with savings in time, trouble and money. They found BYU Home Study to be the ideal solution to their problems, because it let them finish courses in any time period, wherever they wanted. If you run into credit problems near graduation, we can do it for you, too. Come see us, 210 HRCB or call extension 2868.

NOT GRADUATION.

BYU HOME STUDY 210 HRCB

He said the black player, Clay Blackwell, of Bonneville High in Ogden, was picked essentially for his speed. He participated in last week's indoor track meet and won the 60-yard dash with a time of 6.2 seconds.

"We hope to make him a return specialist," Olson said. "With his speed he might work into the tailback position."

As far as linemen went, Olson said, "We really got some blue chipers."

Utah Signers
Utahns who have signed with the Cougars include: Blackwell, 5-9, 165; Kandy Nuckolls, Bountiful High, defensive tackle, 6-4, 235; Matt Mendenhall, East High, Salt Lake City, defensive end, 6-5, 215; Lennon Ledbetter, Orem High, Orem, wide receiver, 6-3, 200.

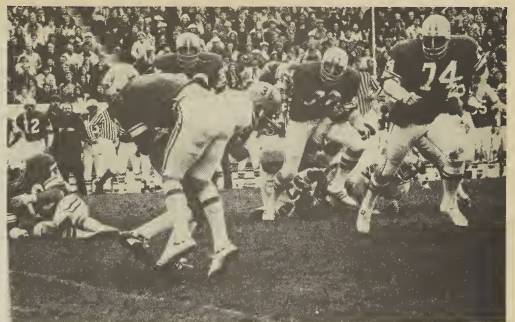
Californians on the BYU roster are:

—High school: Doug Arneson, Soledad, offensive guard, 6-4, 218; Gary Bouck, Alhambra, defensive end, 6-3, 220; Dave Lindsay, San Jose, defensive tackle, 6-5, 220; Pat Sampino, San Jose, defensive tackle, 6-5, 240; Mike Everts, Sacramento, linebacker, 6-4, 210; Ken White, Pleasant Hill, running back, 6-0, 195; Dan Hartwig, Walnut Creek, quarterback, 6-4, 190; Mike House, Oakdale, tight end, 6-4, 235; and Shane Rohner, West Covina, defensive back, 5-10, 160.

JC recruits
—Junior colleges: Steve Miller, Hancock JC, Santa Barbara, offensive lineman, 6-1, 220; and Jimmy Ballou, College of Sequoia, defensive back, 5-10, 170.

BYU also signed Scott Erikson from Boise, Idaho's Borah High. Erikson is 6-3, 215.

The Cougars went to Washington for two players,



Linemen like Paul Linford, Keith Rivera and Wayne Baker have been the top priorities of a recruiting search by Coach Lavell Edwards.

linebacker Mark Madland of Spokane Junior College and Marc Wilson, a high school quarterback from Seattle. Madland is 6-0, 210, and Wilson is 6-5, 200.

BYU also signed Dave Taylor, a 6-1, 230 center from Macon, Ga.; Brian Harris, a 6-1, 180 wide receiver from Aurora, Colo.; and Stan Houston, a 6-1, 175 defensive back from Tempe, Ariz.

Indiana still No. 1 and unbeaten, but injury threatens prospects

By The Associated Press

Indiana, NCAA bound after clinching its third straight Big Ten Conference championship and the nation's only undefeated team, remained a unanimous choice Monday as No. 1 in The Associated Press major college basketball poll.

The Hoosiers, with a 29-game winning streak stretching over two seasons including 26 victories during the 1974-75 campaign, received all 47 first place votes and 940 points from a

national panel of sports writers and broadcasters.

However, their prospects of completing the season unbeaten and winning the NCAA title were given a severe jolt Saturday night when leading scorer Scott May suffered a broken bone in his left arm and was declared out for the remainder of the season. May was injured during Indiana's 83-083 victory over Purdue that clinched the Big Ten title.

After learning of the severity of May's injury,

Caoch Bobby Knight said, "It'll be a hell of a thing for these kids to go all the way undefeated."

While Indiana continued its unchallenged reign atop the poll, the rest of the Top 20 underwent considerable shuffling.

Maryland, 20-3, including a 103-82 victory over Duquesne Sunday, climbed from third place to second with 798 points.

Louisville, 20-2, vaulted from sixth to third with 633 points, barely edging Kentucky, 20-3, which rose from seventh to fourth with 630 points and UCLA, 20-3, which tumbled from second to fifth with 624 points.

Marquette, also 20-3, advanced from ninth to sixth with 470 points, and North Carolina State, defending NCAA champion, slipped from fourth to seventh with 405 points.

Alabama, 20-3, was eighth with 379 points after being fifth last week, followed by Arizona State, 20-3, with 281

points, and Penn, 20-4, with 195 points. Arizona State was eighth in the last poll and Penn was 12th.

Clemson, 15-8, which upset North Carolina State 92-70 Saturday night, surged from 16th place into 11th. Southern California, 16-6, fell from 10th to 12th. Creighton, 19-4, gained one place, from 14th to 13th. North Carolina, 15-7, 13th a week ago, slipped to 14th this time. Texas-El Paso, 18-4, moved into the rankings at No. 15.

1. Indiana (47)	26-0	940
2. Maryland	19-3	798
3. Louisville	20-2	633
4. Kentucky	20-3	630
5. UCLA	20-3	624
6. Marquette	20-3	470
7. N. Car. St.	19-4	470
8. Alabama	20-3	379
9. Arizona St.	20-3	281
10. Penn	20-4	195
11. Clemson	15-8	178
12. S. Cal	16-6	140
13. Creighton	19-4	116
14. N. Carolina	15-7	72
15. Texas-El Paso	18-4	61
16. Notre Dame	16-8	54
17. Oregon St.	15-9	52
18. Pan American	21-2	47
19. Arizona	18-5	33
20. Washington	16-7	30

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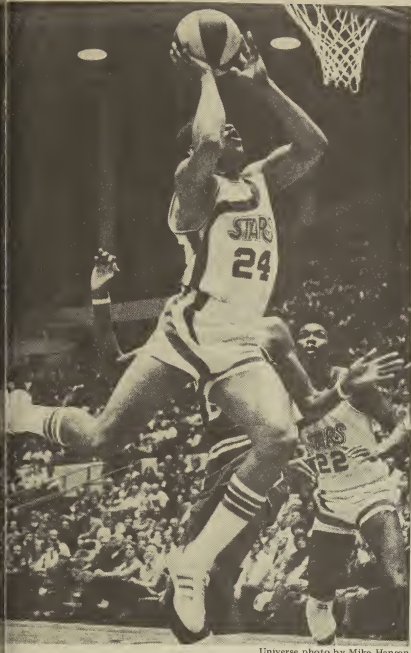
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Universe photo by Mike Hansen

the scoring ace, goes in for two of his 33 points in the Stars victory against the Nets Monday.

Galvanized Stars nip Nets, fifth win in six games

Y (AP) — Utah Stars, coached by John Williamson, had 23 points in their fifth win in six games Monday. The Stars' Bill Melchionni then popped in what Nets Coach Kevin Loughrey thought was a three-point shot, but the officials ruled it a two-point basket. Loughrey was hit with a technical foul complaining on the call and added 20

for the Stars, his season high, and John Williamson had 23 points in the final minute when Erving hit a three-point field goal to cut a seemingly safe Utah margin to three. The Stars pulled out to an 89-82 margin mid way in the third quarter, but the Nets pulled back to within one, 93-92, at the buzzer. It was nip and tuck throughout the final quarter until Utah pulled to a 114-108 lead with 1 1/2 minutes to go.

Stickcats will begin '75 season

The BYU lacrosse team is leaving today on a five-day road trip to compete against three southern California schools.

The matches against Claremont College, UC Santa Barbara and UCLA will start the 1975 season for the Cougars.

The game of lacrosse, originated by the Algonquin Indians, was used to settle tribal disputes. Several thousand warriors would play for several days at a time on a field that was measured in miles, not in yards. Injuries and deaths by the hundreds were not uncommon.

Lacrosse, collegiate-style, is somewhat scaled down. Each team has ten players that pass, carry or bat with netted sticks, a rubber ball toward the opponents goal on a 60 by 110 yard field. Body contact is permitted and common although violations are called for hitting an opponent on the head.

"The game combines the techniques of basketball, the scoring of hockey and the physical contact of football," according to Roger Allen, a midfielder on the team.

The 1975 team has only six returning players from last year, but many of the new players have had lacrosse experience from the eastern strongholds of the sport — New York and Maryland.

Tally sheets due this week

Turn-in time for "Run for Your Life" tally sheets will be 8-noon, Thursday and noon -4, Friday in the step-down lounge.

The turn-in process is being conducted to find out how many "Run for Your Life" T-shirts are going to be needed at the end of the semester for those completing the program.

The tally sheets are mandatory for all those who wish to be eligible for T-shirts, said Doug Green, vice-president of Athletics.

According to Green, "by this time participants should be at least one-third way through the program." For runners, 50 miles should be completed, swimmers, 15 miles and bicyclists, 150 miles.



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5-7	To be announced
7-9	Power House
9-1	Rose
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10-11	Wendy
11-1	Sage
1-3	Time line
3-5	Hawkins
5-6	UofU Dance Team
6-8	UofU Jazz Bands
8-12	Ernie Owens Orchestra...
	James Warburton

The Daily Universe

OPINION—COMMENT

Brigham Young University

Sheep vs. coyote: Who's to control?

"Eat Utah Lamb - 10,000 Coyotes Can't be Wrong," and "Save Our Lambs - Take a Coyote To Lunch" bumper stickers appeared on Utah cars last year. This year, the problem between the slogans has become a hotly contested issue.

Right now the Utah State Legislature is caught in the cross-fire between sheepmen and "conservationists". Predator control is one of the most polarized questions in this session.

Sheepmen are looking to strict predator control for economic salvation. In Utah, Sheep loss to predators neared one million dollars last year. Nationwide, an estimated 800,000 lambs were killed by predators. Sheep ranchers operate on a two per cent margin. With large losses from predators, many are going broke.

There have been grumblings in the sheep business since 1972, when the EPA banned potent poisons used to kill coyotes. Some claimed the indiscriminate use of poisons was not predator control but wildlife massacre. Poisons banned because of their lethal effects on the overall food chain were Compound 1080 and M-44, a spring-loaded tube containing toxins which explodes in the coyotes mouth.

Those opposing predator control point to the importance of a balanced biosystem. Until recent years man conducted all-out war against "bad" wildlife. Man realized that predators constitute a vital link in the natural life cycle after the Kaibab Plateau disaster when a man-created imbalance killed more animals than predators.

Sheepmen swear the coyote population is rising fast. It seems that predatory animals have natural population controls. As the population decreases, the size of the litter increases. If the population is dense and food is scarce, the litter size decreases. Often when one predatory species is eliminated, another predatory species will increase its population to fill the vacancy. In some areas where the coyote population has dwindled, the number of wild cat species has escalated.

As it becomes harder for sheepmen to make a profit, many wonder if wool growers should be given protections the government might give other businesses. Some warn sheep ranchers they are living in a changed climate of public opinion. Many taxpayers resent the subsidies paid farmers and sheepmen. Others are upset about the low grazing fees they pay for the use, and often abuse, of public land. The sheep business is shaky now and may need some help until it can regain some of its strength.

Fights over legislation center on who will be responsible for controlling predators in Utah. A bill in the House would establish a 13-member board within the State Department of Agriculture. Some say the Department of Agriculture does not have the expertise to properly handle predators and it should be the Division of Wildlife Resources. Those who think control will be misplaced there claim the Division of Wildlife Resources is more concerned with the propagation of predators. Predator control is a function of the Department of Agriculture in most states.

Once the supervision of control is decided, the real contention will be the board will then have to decide how to control the coyote population. It will specify means of control like hunting, denning, bounties, or the use of the controversial chemical toxicants.

The sheep business was once very profitable. Now more and more sheepmen are selling out. The sheep industry should have some protection from the Division of Wildlife Resources. Coyotes do kill sheep, but you can't indiscriminately litter the landscape with poisoned bait that will kill all carrion-eaters, whose carcasses in turn become death traps for other animals.

Both sides have persuasive arguments, but research is needed more than rhetoric. Resources should be pooled to find new approaches to the predator problem. All the questions have not been answered. Perhaps research can discover better methods of predator control without sacrificing natural balances or too many sheep.



"That's the tune-whoever carries it best gets the part."

Readers respond to editorial for

Greatness

I note from your recent columns of opinion and news items that a number of people profess to be concerned about the level of greatness of the university. Unfortunately, their real concern seems to be the image of the university, and that has very little to do with any greatness it might have.

Theirs is the mentality that sets great stock in opinion polls and levels of prestige, that finds in daily re-enactments of Daniel 3:5 evidence of patriotism. In short, they confuse image with substance.

We will never achieve greatness by striving for it. Greatness is a title to be bestowed upon us by others if we strive successfully for truth and understanding, if we are notable in our intellectual endeavors of teaching and inquiry. It will be manifested by their desire to join us and not by our ability to lure them with an image.

We should remember soberly that prophecy is a two-edged tool. It tells us what we may be, what we may do, and usually specifies the conditions and penalties of failure.

A prophecy is no guarantee of accomplishment. We have the free will and responsibility of accepting or rejecting it. We will not fulfill it by being worldly, by that premature self congratulation which accompanies our most minute successes, by using the arts of salesman, publicity agent or public relations expert.

If we do well, it will be known without publicity; if not, we had better keep quiet. Let us fulfill prophecy by striving for substance. Let us forget greatness and seek proficiency in teaching and learning.

Image and prestige are imitations of attainment and glory devised by an imitation priesthood. Let us eschew them before they corrupt us.

Alan H. Grey
Department of Geography

Legal brief

Editor: Re Mr. Sheehy's letter of Feb. 19, "Healthy."

No doubt there is a dire need for improved access to adequate medical/dental care and the commitment necessary for increased numbers of persons qualified in the health sciences. Mr. Sheehy is to be commended for his personal commitment to remedy this situation.

Certainly a medical or dental school would be a proud addition to the university and would be indicative of BYU's special mission to teach truth and service.

The Board of Trustees and Administration apparently have reasons for not pursuing such a course at this time. One such reason might be the extreme disproportion between the cost of a law school and the expense of a medical or dental school.

Regardless of the reasons for not creating a school of health sciences, if Mr. Sheehy really believes that

Election groans ready to kick off spring

Spring is, believe it or not, rapidly approaching. And along with it come sunnier skies, a warmer breeze, the perennial eruption of colorful flowers - and ASBYU elections.

For many, a groan follows the realization that the candidates are nearly here, with its campaign posters, speeches and decisions for whom the student will vote - if he will vote at all.

To some, this decision is not much of a problem. Reared on the American ethic that voting is good in and of itself, they vote in every election, regardless of what they know of the candidates or of the issues involved. A great many others on the opposite end of the fence also have little problem deciding whether or not to vote. "Student government doesn't do anything anyway," they say, with a casual shrug of the shoulders and "what a drag" expression on their faces. "These elections are always the same old thing."

"I don't have time," is another common excuse, the weakest of them all.

A third group proves to be the ruling minority. Members of this group read the campaign platforms (no matter how skimpy or vague) listen to statements of position, ask around about the various candidates and carefully note election days, times and places and they vote.

Hopefully, the students who do vote have determined for themselves exactly why they are voting. One of the more obvious reasons to exercise one's balloting privileges is that, regardless of the power or administrative finesse held by BYU student body officers, they do exert considerable control over

certain things affecting the campus. Concerts, dances, sports, distribution to sports, speak-outs, are all spot offices. Officers also decide of clubs and whether they support, represent BYU conferences and conventions. Students' spokesmen to and spend \$250,000 annually. If a student's interests items and he would like to do (or undo), it is others the selection of handle them.

Yet this is what comes of this campus. Seldom do of the student population election participation is approximately 9,000, a decreased steadily since participation has also increased from 6.8 per cent in 1972.

Whether the BYU campus is part of a national trend or not, it is a national not an acceptable excuse to abstain from expressing the polls. Neither an student government does that students are ignorant. These complaints only not care and "can't find" Eckhardt's disappointing that he will time to complain if

intellectually able lawyers possessing high professional standards of integrity and service are unnecessary in our society, he is either terribly bored or incredibly naive. Hopefully, sometime before his first malpractice suit, Mr. Sheehy will come to see that capable, dedicated attorneys also have their function in preventing and remedying the inequities which result when man is left to the mercy of other human beings.

Until then there are at least a few who find it "inspiring and representative of our people to the world" to strive to emulate the example suggested by the logo on our campus, U.S. Reuben Clark Law School.

David V. Sanderson
Law School
Orange, Calif.

Beating horses

Editor: Douglas Brown asserts in his recent letter (Feb. 19) that the money used for construction of the carillon bell might be more wisely used for scholarships and/or student loans.

There seems to be faulty logic in Mr. Brown's

argument: To my knowledge, no student has ever been denied an education at this university. BYU has always awarded scholarships to those who apply for and deserve them, and the policy for student loans has always been fair and monetarily adequate. I don't see how the construction of the carillon bell will change that. We are students will not be denied our educations. Students have always had financial difficulties, Mr. Brown, but the proposed construction of the bell did not create that situation, nor will it rectify it.

I'm not saying we either do or do not need the carillon bell. Everyone is entitled to his own opinion on that, but that is not the point. The point is this: why don't we all quit "beating a dead horse" about this issue and resume our quest for the real issue—that of getting an education?

Marla G. Smith
graduate
Provo, Utah

Glass houses

Editor: Have you no taste, no culture, no refinement?

Vote, don't gripe

Complaining seems to be the all-American exercise. Two of the most frequent topics are the weather and politicians, two things over which we evidently have very little control. Planned weather may still be a futurist pipe dream, but control of politicians can and should be a reality.

The greatest control over those who would claim to serve rests in the ballot box, yet this source of power for the little guy, the average American, remains largely untapped. The U.S. Bureau of the Census reports that of the 141 million persons eligible to vote in last November's congressional elections, only 62 percent registered and 45 percent voted. In the 18-20 age group, only 21 percent of those eligible took advantage of their franchise.

Deepening apathy is a dangerous reaction to the political scandal that has rocked recent U.S. history. When coupled with the fact that President Gerald Ford and Vice President Nelson Rockefeller have not been elected and therefore were not chosen by popular acclaim, lack of interest by voters indicates a terrible misunderstanding of the democratic process. It isn't easy, I'm afraid.

The most direct and effective way for Americans to have their say in the way the

country is run is to vote. President Ford is trying to be sensitive to the desires of his constituents by soliciting their views directly and by consulting with representatives of various segments of the population, such as the college professors assembly, but he has been meeting with recently. He undoubtedly is doing this because he needs to know how people feel about crucial issues facing the nation.

A decisive vote in last November's congressional elections could have helped give him a clearer idea of the mood of the country and helped him formulate policy. In addition, the Congress, a check on the president, is weakened when about one-fourth its members are elected by fewer than 50 percent of their constituents.

Some pressure in the right places can be applied by eager citizens who "keep those cards and letters coming." And they should. Politicians need to know how those they represent feel about issues. If they don't conform, it may be a frustrating term for their constituents. But then comes the confrontation of the ballot box and politicians must bow to the will of the majority - if the Majority votes.

Chief executives adept at avoiding blame

By JOHN CUNIFF
AP Business Analyst

NEW YORK (AP) — The economy is depressed, the company's profits are down and the chief executive officer resigns "for personal reasons." Should you believe the reason as stated? It might be true, but chances are it isn't, says a professor who has spent hundreds of hours counseling some of the top men in American industry as well as examining by computer the routes to executive success.

You might believe the resignation resulted from the lower profits, but that explanation also might be true, says Jennings.

State University of Michigan
Of four chief executives who

might use the personal reason excuse, the chances are that the lowered profits might not play a critical role at all. And only one of the four men will in fact be involved in a personal life crisis.

The most likely reasons, Jennings concludes, is that the chief executive mismanaged his board of directors or lost confidence in them. Either situation makes his task almost impossible.

Without support of the board, Jennings states, an executive is almost helpless. He can survive mismanagement of the company, low profits and other negative symptoms, but he cannot mismanage his board.

In fact, he proclaims, the critical task of any chief executive today is to "practice the art of avoiding blame." That is, convince the board

to look elsewhere for the cause of poor performance.

"Negotiating immunity from attribution of blame," as Jennings phrases it, takes considerable skill and time. It cannot be done overnight; if a chief hasn't cultivated his board before the crisis develops, he hasn't a chance.

On the other hand, if he has done his groundwork, a chief can be fairly confident of riding out a storm. Time after time, Jennings states, executives get into profit crises and remain immune from blame.

"Most executives are fired simply because their power base has eroded," he states. But if a chief cultivates the board he has developed the art of avoiding blame. "It isn't easy," Jennings says. "It separates the men from the boys."

Just 10 years ago many chief executives still adhered to the policy that the less the board knew the better off was the chief executive. He could go about his business unencumbered by questioning and suggestions.

Today's board member knows he has assumed a responsible role, one that could even involve him in legal challenges or charges of mismanagement. Generally, he is far better informed. He takes his job seriously.

And for the chief executive officer, that means the board member must be cultivated. "Corporate losses are only ephemeral earmarks of executive failure," says Jennings. The ultimate failure is mismanagement — of the board.



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